# NC ASSOCIATION OF COUNTY COMMISSIONERS ANNUAL MEETING

SERVICE GAPS: WHERE ARE THEY AND HOW DO WE CLOSE THEM?

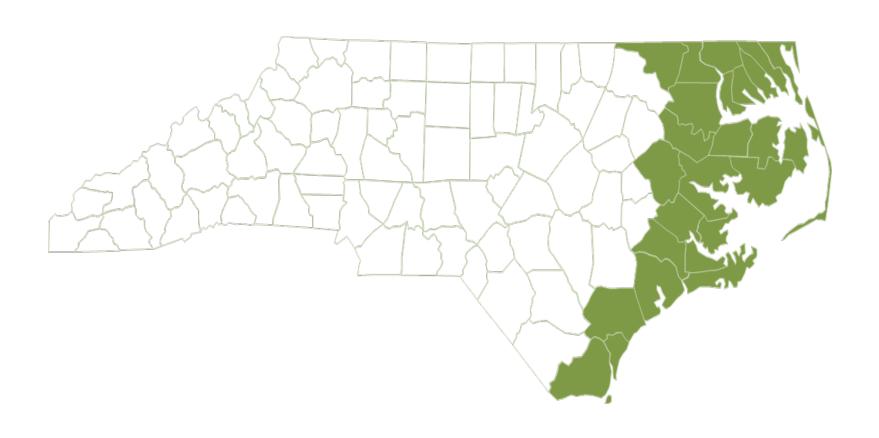
LEZA WAINWRIGHT, CEO, TRILLIUM HEALTH RESOURCES

AUGUST 21, 2015

Transforming Lives

Trillium

## Trillium Health Resources Area





#### Who we are

- 24 counties, stretching from Virginia to SC
  - Largest LME/MCO in terms of number of counties and geography
- Total population of 1,260,828; approximately 180K Medicaid eligible
- 13% of State's total population, 13% of Medicaid enrollees
- 11,451.3 square miles, roughly the size of Maryland, or bigger than 8 states!
- Widely varying population density
  - Wilmington and Greenville are 8<sup>th</sup> and 10<sup>th</sup> largest cities, respectively
  - Most of catchment area very rural includes NC's 2 lowest populated counties, Hyde and Tyrell



## **Economic Challenges**

- Most of catchment area is very economically challenged
  - 14 Tier 1 counties
  - o 6 Tier 2
  - Only 4 Tier 3: Brunswick, Carteret, New Hanover, Pender
- Only Greenville, Jacksonville and Wilmington offer regularly scheduled public transportation services
- Conversely, 7 regularly scheduled ferry routes operate in the catchment area
  - Several communities are only accessible by ferries, including all of Ocracoke Island



#### **Current Statistics**

- Serve roughly 50,000 people each year
  - 72% with mental health needs
  - 16% with substance use disorders
  - 12% with intellectual and developmental disabilities
- Total Budget = \$428,205,391
  - 1.6% county funds
  - 78% Medicaid
  - 5% fund balance reinvestment funding
  - 15.4% State and non-Medicaid federal
  - 92% services
  - 8 % administration
- Providers



## Gaps and Needs Process - ECBH

#### Like Sandhills, reviewed:

- Demographic and health information data
- National prevalence data for MH/DD/SA issues
- Survey participants and stakeholders
- Complaints and grievances, Registry of Unmet Needs
- Geo-mapping data

#### • Process:

- Online surveys available August October, 2014
- On-site work with CFACs and Board
- Compile and analyze data
- Develop strategies to address gaps and needs
- Present action plan to Board for adoption



## Stakeholder Survey

Consumers and Families	278	34.24%
Provider Agencies and Staff	186	22.91%
DSS	62	7.64%
School System	31	3.82%
Public Health	24	2.96%
Juvenile Justice	10	1.23%
Hospital Emergency Departments	7	0.86%
Guardian Ad Litems	7	0.86%
Law Enforcement	4	0.49%
Other Professionals*	79	9.73%
Community Agencies	67	8.25%
Board of Directors	24	2.96%
LME/MCO Staff	33	4.06%
Total	812	100.00%
* Includes CCNC, Physicians, etc.		



#### Stakeholder Identified Needs

- Stakeholders # 1 need across all disabilities was for residential services
  - Important to note that for all but Innovations Waiver participants (I/DD), and children with mental health or substance use issues, residential services are not covered by Medicaid. Makes addressing this identified need challenging.
- Other Stakeholder identified needs:
  - Strengthening natural supports/Peer services
  - Early intervention/prevention services for children
  - Overnight and recreational respite
  - Inpatient community hospital



## Access Mapping Identified Gaps

- Mobile Crisis Services available within required timeframes in all 19 counties.
- Outpatient services available within required timeframes and provider choice requirements in all but far northwestern corner of Northampton County, Hatteras and Ocracoke Islands.
- Team-based services available for MH/SA within required timeframes and provider choice requirements for all but Hyde County and Outer Banks
- I/DD services available within required timeframes and provider choice requirements for all but Outer Banks.



## Strategies Already Implemented

- Access to services, removing prior authorization requirements, technology
  - Outpatient visits for 24 visits
  - All substance abuse services
  - Peer Support services
  - Wellness Recovery Action Planning (WRAP) classes in all counties
  - myStrength online wellness and recovery
  - Tele-psychiatry
- Rate Increases:
  - Psychiatrists and Psychologists
  - Assertive Community Treatment Team
  - Facility Based Crisis
  - Mobile Crisis
  - Multi-Systemic Therapy



## **Board-Approved Strategies in Process**

#### Healing Transitions of Eastern NC

- 200 bed male substance abuse detox and long-term residential recovery program
- Will be located in Greenville
- Anticipate opening early 2017
- Costs less than \$40/day; more than 70% of graduates remain in recovery one year post graduation

#### Child First

- Early childhood, home visiting model for children ages birth -5 and their caregivers
- Evidence-based model; NC chosen over 25 other states
- 4 provider agencies currently in training
- Available early 2016
- Better outcomes for children, families, communities; long-term goal of lower cost for MCO



## More strategies

#### Tanglewood

- Summer camps, after school programs, and overnight respite for children with I/DD
- Location for parents of children with I/DD to have support groups
- 5 locations throughout 19 catchment area

#### Accessible playgrounds

- Only 2 accessible playgrounds currently in all 24 counties
- Grants to local governments to build; application period currently open



## How can you help us?

- County funding though a small piece of budget, does provide lots of flexibility
  - ABC funding for substance use services
  - Recovery services
- Help people know how to access services
  - o 24/7/365 Access: **877-685-2415**
  - Link on county web page?
- Non-treatment services that predict the greatest likelihood of recovery from MH/SA: housing and employment
  - Transportation and affordable housing
  - Interlocal agreements partnering with other counties to increase affordability?



## How we can help each other?

#### CIT

- Encourage law enforcement to take Crisis Intervention Training
- Offered free throughout area
- Available as a week-long course or one day per week for smaller forces
- Jail Diversion activities
  - Share data so we can better respond
- Community Collaboratives
  - Encourage DSS and schools to participate actively
- Respond to Gaps and Needs Surveys
  - Make sure we know what your constituents think is needed



## How can we help you?

## QUESTIONS?

**Transforming Lives** 

